# ROADMAD

Welcome to The Mx Group's ABM Roadmap, which organizes key decisions and activities by each of the seven stages we use to develop and run ABM initiatives. There are scope and scale decisions crucial to defining an ABM program that aligns with your organization's needs and environment. To this end, our Roadmap provides "crawl, walk, run" breakouts to distinguish between easier-to-implement and more-difficult-to-implement activities in each category.

This Roadmap also indicates the class of technology / tools required to deliver different levels of activity. There are some ABM activities your current CRM or MA tools do not natively support, which may point to a need for additional software. There may be some activities in the Roadmap you are not familiar with — and that's ok! We will work through it together in our Discovery and Scoping activities if you decide to work with The Mx Group.

### How to use the Roadmap:

- **Learn:** Each section outlines a range of ABM activities. This will help your team put shape around the things that can / should be done.
- Assess: Identify the activities you have already engaged in and your level of current satisfaction / effectiveness in these areas. This information (including gap analysis) will help clarify that "state of the state" and will shorten discovery cycles later.
- **Prioritize:** Identify activities that you have not engaged in, and indicate how important you believe they are to your organization. This will help clarify what needs to be done and shorten scoping cycles.
- Compare / Benchmark: Have different people or teams from your organization complete the Roadmap to gain an understanding of how they assess the current state and prioritize future activities and needs.





# Define Objectives & Ensure Alignment

Set a solid strategic foundation with clear objectives, quantifiable goals, and alignment between your sales and marketing teams (and others).

			We	ve done this.	We ha	ven't done this.	
				Effectiveness Low, 5 = High)		Importance Low, 5 = High)	Tools
	1a	Sales and Marketing establish a mutual understanding and vocabulary for what "ABM" means to the organization, including clarity around a "Large," "Named" and / or "Industry" focus		1 2 3 4 5		1 2 3 4 5	
	1b	Sales and Marketing have formally engaged and are aligned on ABM strategy, including scope, goals, key metrics, expectations and timelines balancing decisions around scale / automation vs. insight / personalization		1 2 3 4 5		1 2 3 4 5	
50	1c	Sales and Marketing have discussed, prioritized and quantified ABM activities to identify / find new opportunities, nurture accounts and opportunities, accelerate opportunities and engage / expand current customers with repeat purchase, cross-sell and up-sell		1 2 3 4 5		1 2 3 4 5	
	1d	Marketing has evaluated current martech stack capabilities against ABM strategy, scope, goals, key metrics and expectations to determine required toolset		1 2 3 4 5		1 2 3 4 5	
	1e	Organization has budget allocated to support ABM initiatives		1 2 3 4 5		1 2 3 4 5	
	1f	Sales and Marketing have engaged in account-level opportunity forecasting, using a methodology such as SiriusDecisions' Demand Waterfall, or other approach		1 2 3 4 5		1 2 3 4 5	
广	1g	Sales and Marketing have developed a joint SLA (service-level agreement) specifying accounts, lead / opportunity definition, lead management / routing rules, rules for engagement, ongoing communication / feedback, and CRM adherence		1 2 3 4 5		1 2 3 4 5	
	1h	Sales and Marketing have committed to ongoing ABM "huddle" meetings to ensure coordination and alignment		1 2 3 4 5		1 2 3 4 5	
2	1i	Sales leadership has identified key personnel to be part of core ABM team to ensure ongoing representation and alignment		1 2 3 4 5		1 2 3 4 5	
12	1j	Team has considered and prepared teams for changes to sales approach based on ABM		1 2 3 4 5		1 2 3 4 5	



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### Identify & Prioritize Accounts

Define the profile, names and prioritization of the key accounts that represent the best revenue potential for your organization and will be your focus for ABM.

			We	ve done this.	We ha	aven't done this.	
				Effectiveness Low, 5 = High)	(1 =	Importance Low, 5 = High)	Tools
	2a	Identify firmographic profile of target accounts based on internal team discussion		1 2 3 4 5		1 2 3 4 5	
	2b	Sales team validation / agreement on firmographic profile of target accounts		1 2 3 4 5		1 2 3 4 5	
<b>5</b>	2c	Identify list of specific accounts using firmographic profile		1 2 3 4 5		1 2 3 4 5	
	2d	Prioritize / tier accounts from this list (static prioritization)		1 2 3 4 5		1 2 3 4 5	
	2e	Sales validation / agreement on prioritized / tiered list of specific accounts		1 2 3 4 5		1 2 3 4 5	
	2f	Identify / validate profile of target accounts using historical sales data		1 2 3 4 5		1 2 3 4 5	CRM Predictive Analytics
7	2g	Use this predictive profiling data set to identify "like accounts" that match this ideal profile		1 2 3 4 5		1 2 3 4 5	
	2h	Prioritize / tier accounts from this list based on data set: static incorporating "fit" data signals		1 2 3 4 5		1 2 3 4 5	
	2i	Identify / validate profile of target accounts using historical sales data, historical marketing data and external predictive data		1 2 3 4 5		1 2 3 4 5	
22	2j	Use this predictive profiling data set to identify "like accounts" that match this ideal profile		1 2 3 4 5		1 2 3 4 5	CRM Predictive Analytics
72	2k	Prioritize / tier accounts from this list based on data set: static incorporating "fit" data signals		1 2 3 4 5		1 2 3 4 5	Marketing Automation
	21	Prioritize / tier accounts from this list based on data set: model for dynamic incorporating "intent" and "behavior" data signals		1 2 3 4 5		1 2 3 4 5	





### Configure CRM, MA & Martech

Build a solid data foundation to support ABM goals. Configure and integrate tools and systems for account-based reporting, insight, lead management, sales activity, and campaign/marketing program management and delivery.

			We	ve done this.	We ha	aven't done this.	
				Effectiveness Low, 5 = High)	(1 =	Importance - Low, 5 = High)	Tools
	3a	CRM data structure: assign accounts for locations and match to master accounts for accounts		1 2 3 4 5		1 2 3 4 5	
	3b	CRM data review and clean-up: ensure contacts matched to proper accounts by location		1 2 3 4 5		1 2 3 4 5	
	3с	CRM data review and clean-up: ensure opportunities matched to proper accounts by location		1 2 3 4 5		1 2 3 4 5	
	3d	CRM: finalize data structure and fields to support ABM requirements (e.g., account tier, account score [if dynamic], persona, role in buying decision, etc.)		1 2 3 4 5		1 2 3 4 5	
	3e	CRM data: clean, standardize, de-dupe and auto- append missing firmographics		1 2 3 4 5		1 2 3 4 5	
<b>S</b> °	3f	CRM database assessment: counts, penetration against target accounts list, data gaps (quality, completeness, coverage)		1 2 3 4 5		1 2 3 4 5	CRM
	3g	CRM: configure account-based reporting that is possible / native to your CRM without other tools: counts and pipeline reports using accounts for locations, master accounts, opportunities-to-accounts, custom reporting values		1 2 3 4 5		1 2 3 4 5	Marketing Automation Automated Data Tools
	3h	CRM: configure penetration / activity against target accounts reports that are possible / native without other tools, including % change over time for penetration against accounts list		1 2 3 4 5		1 2 3 4 5	
	3i	CRM: automate lead management, including direct and indirect teams (routing, reject, etc.)		1 2 3 4 5		1 2 3 4 5	
	Зј	CRM and MA: determine sync rules and configure sync		1 2 3 4 5		1 2 3 4 5	
	3k	MA: ensure website embed code and site forms / landing pages configured correctly		1 2 3 4 5		1 2 3 4 5	
	31	MA: review data structure and ensure required fields are available for automation programs		1 2 3 4 5		1 2 3 4 5	
六	3m	Determine whether data sourcing (contacts at accounts) is required for better management of outbound and inbound; make sourcing decision		1 2 3 4 5		1 2 3 4 5	CRM
	3n	CRM data review and clean-up: match leads to accounts (Predictive, ABM or CRM plug-in may be required)		1 2 3 4 5		1 2 3 4 5	Predictive Analytics





# Configure CRM, MA & Martech

			We	ve done this.	We ha	even't done this.	
				Effectiveness Low, 5 = High)		Importance : Low, 5 = High)	Tools
	30	CRM: add lead-to-accounts reports to reporting		1 2 3 4 5		1 2 3 4 5	
	3р	CRM: configure custom object support for "buying centers" to link groups of contacts that operate collectively to make buying decisions within a location — provides permanent account mapping not possible when buying centers tracked at the opportunity level		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement
1	3q	Set up IP identification for anonymous website traffic to monitor and identify inbound traffic from key accounts, including appropriate automated sales and marketing alerts and triggered activities		1 2 3 4 5		1 2 3 4 5	Website Personalization IP-based
<i>/</i> /	3r	Configure cookie-based retargeting (and display)		1 2 3 4 5		1 2 3 4 5	Content & Targeting Cookie-based
	3s	Configure account and IP-based digital display (and retargeting)		1 2 3 4 5		1 2 3 4 5	Content & Retargeting
	3t	Data exchange or direct integration between CRM and customer purchase (and other) data managed in SAP for account intelligence, Predictive Analytics modeling, and marketing and sales triggers (re-purchase cycles, cross-sell, upsell, etc.)		1 2 3 4 5		1 2 3 4 5	
	3u	Configure predictive analytics activity ("intent" and "behavior") monitoring for key accounts, including appropriate automated sales and marketing alerts and triggered activities		1 2 3 4 5		1 2 3 4 5	CRM Predictive Analytics
	3v	Configure predictive analytics—based account scoring, if utilizing dynamic scoring and dynamic accounts		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement
2:	3w	Configure IP-based (account) real-time website content personalization for tiered accounts		1 2 3 4 5		1 2 3 4 5	IP-based Content & Targeting
/-	3x	Configure cookie-based (contacts) real-time website content personalization for tiered accounts		1 2 3 4 5		1 2 3 4 5	Website Personalization
	Зу	Deep content monitoring metrics and account-based roll-ups for reporting (e.g., Vidyard for video)		1 2 3 4 5		1 2 3 4 5	Automated Outbound
	3z	Automated, outbound, personalized direct mail, keyed to triggers		1 2 3 4 5		1 2 3 4 5	Specialized Content Delivery & Tracking





# Develop Account Data, Information & Insight

Targeted and personalized account-based sales and marketing activity is more effective with increasing levels of account information and insight. The more your organization knows about accounts, the more you can create sales and marketing plays that speak directly to buyers' needs and concerns.

			We	ve done this.	We ha	ven't done this.		
							Tools	
	4a	Develop CRM-delivered aggregate and individual account dashboards for Marketing and Sales		1 2 3 4 5		1 2 3 4 5		
	As Develop CRM-delivered aggregate and individual account dashboards for Marketing and Sales  Ab Map accounts in CRM — locations, buying groups, contacts  Ac Develop documented account profiles, plans and playbooks  Ac Conduct account awareness, perception, preference and opportunity audits  Ac Create account / industry sector / buyer persona message grids documenting needs, pain points, key messages, etc. using internal expertise  Af Map account / industry sector / buyer persona buyer's journey using internal expertise  Ag Predictive Analytics modeling and scoring for accountievel sales activity  Ap Predictive Analytics modeling and scoring for accountievel marketing activity  Ap Predictive Analytics for account-level activity surges signaling "intent"  A predictive Analytics for account-level activity surges  A predictive Analytics for account-level activity surges  A predictive Analytics for account-level activity surges  A predictive Analytics for account-level activity surges							
<b>S</b> °	4c			1 2 3 4 5		1 2 3 4 5	CRM	
	4d	Conduct account awareness, perception, preference and opportunity audits		1 2 3 4 5		1 2 3 4 5	Marketing Automation	
	4e	message grids documenting needs, pain points, key		1 2 3 4 5		1 2 3 4 5		
	4f	Map account/industry sector/buyer persona buyer's journey using internal expertise		1 2 3 4 5		1 2 3 4 5		
	4g			1 2 3 4 5		1 2 3 4 5		
六	4h			1 2 3 4 5		1 2 3 4 5		
	4i	Predictive Analytics for account-level activity surges signaling "intent"		1 2 3 4 5		1 2 3 4 5	CRM Marketing Automation	
	<b>4</b> j	Conduct qualitative 1-to-1 interviews with key buyers at accounts for account-level insights		1 2 3 4 5		1 2 3 4 5		
	4k	Expose complete marketing touches for opportunities and leads within CRM		1 2 3 4 5		1 2 3 4 5		





# Develop Account Data, Information & Insight

			We've done this.		We haven't done this.		
				Effectiveness Low, 5 = High)		Importance Low, 5 = High)	Tools
六	41	Develop CRM-delivered aggregate and individual account dashboards for Marketing and Sales with MA data		1 2 3 4 5		1 2 3 4 5	
	4m	Research and develop buyer personas to use to guide role-based communications using primary research conducted with real accounts		1 2 3 4 5		1 2 3 4 5	Predictive Analytics
	4n	Create account/industry sector/buyer persona message grids documenting needs, pain points, key messages, etc. using primary research		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement
	40	Map account/industry sector/buyer persona buyer's journey using primary research		1 2 3 4 5		1 2 3 4 5	
	4р	Social monitoring and listening for account intelligence		1 2 3 4 5		1 2 3 4 5	CRM
3:	4q	Automated "scraping" or "polling" for key accounts information (expansions, acquisitions, key personnel changes, etc.) for sales and marketing intelligence		1 2 3 4 5		1 2 3 4 5	Marketing Automation Predictive Analytics
	4r	Manual creation and updating of account profiles for information and insights not possible from automated sources, including regular updates from account owners.		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement





### Create Content, Select Channels & Run Campaigns

Effective, account-based content and multi-channel campaigns optimize inbound and outbound activities, drive engagement and create opportunities.

			We	ve done this.	We ha	aven't done this.	
				Effectiveness Low, 5 = High)	(1 =	Importance : Low, 5 = High)	Tools
	5a	Conduct audit of existing marketing content to assess performance, gaps and what can be leveraged		1 2 3 4 5		1 2 3 4 5	
	5b	Conduct audit of existing campaigns (inbound, outbound, organic, paid, owned media, to assess performance, gaps and what can be leveraged		1 2 3 4 5		1 2 3 4 5	
	5c	Conduct audit of existing channels to assess performance and finalize recommendations		1 2 3 4 5		1 2 3 4 5	
	5d	Develop and finalize content, campaigns and channels plan to support ABM program		1 2 3 4 5		1 2 3 4 5	
	5e	Develop approach for campaign tracking, measurement and reporting possible within CRM + MA only		1 2 3 4 5		1 2 3 4 5	CRM
	5f	Create content and campaigns utilizing automated personalization / customization from data fields in MA		1 2 3 4 5		1 2 3 4 5	Marketing Automation
	5g	Cookie-based retargeting campaigns for ABM		1 2 3 4 5		1 2 3 4 5	Predictive Analytics
	5h	Outbound email campaigns for ABM		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement
-51	5i	Paid search for ABM		1 2 3 4 5		1 2 3 4 5	Website
	5j	Organic search for ABM		1 2 3 4 5		1 2 3 4 5	Personalization  IP-based
	5k	Paid digital display for ABM		1 2 3 4 5		1 2 3 4 5	Content & Targeting
	51	Paid social for ABM		1 2 3 4 5		1 2 3 4 5	Automated Outbound
	5m	Print advertising for ABM		1 2 3 4 5		1 2 3 4 5	
	5n	Outbound direct mail for ABM		1 2 3 4 5		1 2 3 4 5	
	50	Outbound telequalification / appointment setting for ABM		1 2 3 4 5		1 2 3 4 5	
	5р	"Surround" marketing for key accounts (billboards, local media, etc.)		1 2 3 4 5		1 2 3 4 5	
	5q	Website ABM optimization and conversion paths		1 2 3 4 5		1 2 3 4 5	





# Create Content, Select Channels & Run Campaigns

			We	've done this.	We ha	aven't done this.	
				Effectiveness Low, 5 = High)	(1 =	Importance Low, 5 = High)	Tools
*	5r	Create content and campaigns utilizing automated personalization / customization from data provided by Predictive Analytics and / or IP-based Content & Targeting		1 2 3 4 5		1 2 3 4 5	CRM  Marketing Automation  Predictive Analytics
	5s	Develop approach for campaign tracking, measurement and reporting possible within CRM + MA + Predictive Analytics		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement Website Personalization IP-based
	5t	Real-time ABM website personalization		1 2 3 4 5		1 2 3 4 5	Content & Targeting Automated Outbound
	5u	Create content and campaigns that feature automated personalization / customization from Specialized Content Delivery & Tracking tools (e.g., personalized video from Vidyard)		1 2 3 4 5		1 2 3 4 5	CRM  Marketing Automation  Predictive Analytics
3:	5v	Develop approach for campaign tracking, measurement and reporting possible within CRM + MA + Predictive Analytics + Specialized Content Delivery & Tracking tools		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement Website Personalization
	5w	Create highly custom, 1-to-1 content and campaigns featuring a mix of automated and manual personalization / customization, leveraging qualitative sources such as account-level research, documented account plans, and / or participation from account relationship owners		1 2 3 4 5		1 2 3 4 5	IP-based Content & Targeting Automated Outbound Specialized Content Delivery & Tracking





# Equip, Enable & Empower Sales

Ensure your sales team is supported with the information, process and tools they most need to succeed.

		We	ve done this.	We ha	aven't done this.	
			Effectiveness Low, 5 = High)	(1 =	Importance Low, 5 = High)	Tools
6a	Regular, ongoing communication between Sales and Marketing on ABM program, opportunity quality, etc.		1 2 3 4 5		1 2 3 4 5	
6b	Automated sales triggers and alerts from core CRM and MA data		1 2 3 4 5		1 2 3 4 5	
6с	Identify / find new opportunities within targeted accounts		1 2 3 4 5		1 2 3 4 5	
6d	Nurture accounts and opportunities within targeted accounts		1 2 3 4 5		1 2 3 4 5	
6e	Accelerate existing opportunities within targeted accounts		1 2 3 4 5		1 2 3 4 5	CRM Marketing
6f	Engage / expand current customers within targeted accounts		1 2 3 4 5		1 2 3 4 5	Automation
6g	Ongoing CRM adherence monitoring and compliance reinforcement		1 2 3 4 5		1 2 3 4 5	
6h	Configure ABM-based individual rep and territory summary reports, including comparatives (individual, territory, all) possible within core CRM and MA		1 2 3 4 5		1 2 3 4 5	
6i	Create static list of prioritized accounts and contacts within accounts for sales reps to use in their own prospecting activities (as a supplement to marketing-qualified opportunities routed to them)		1 2 3 4 5		1 2 3 4 5	





# Equip, Enable & Empower Sales

			We	ve done this.	We ha	even't done this.	
				Effectiveness Low, 5 = High)		Importance Low, 5 = High)	Tools
	6j	Real-time reporting against opportunity forecasts		1 2 3 4 5		1 2 3 4 5	
	6k	Automated opportunity acceleration content and campaigns executed under the sales rep's name		1 2 3 4 5		1 2 3 4 5	
3	61	Develop and publish account-based sales rep playbooks including account, location, and account details		1 2 3 4 5		1 2 3 4 5	CRM Marketing
不	6m	1-to-many customized sales content: presentations, rep emails, follow-up materials, etc.		1 2 3 4 5		1 2 3 4 5	Automation  Predictive Analytics
	6n	Automated sales triggers and alerts from core CRM + MA + Predictive Analytics data		1 2 3 4 5		1 2 3 4 5	
	60	Dynamic lists of prioritized accounts and contacts within accounts for sales reps to use in their own prospecting activities (as a supplement to marketing qualified opportunities routed to them)		1 2 3 4 5		1 2 3 4 5	
3:	6р	1-to-1 customized sales content: presentations, rep emails, follow-up materials, etc.		1 2 3 4 5		1 2 3 4 5	CRM Marketing
	6q	Automated customer expansion / engagement content and campaigns using purchased and other data housed in SAP (executed under the sales rep's name)		1 2 3 4 5		1 2 3 4 5	Automation  Predictive  Analytics





### Measure & Refine

Comprehensive account-based measurement and metrics ensure the right things get measured and reported, your team has critical information to understand performance, and insights are used to drive refinements and improvements.

			We've done this. We haven't don			aven't done this.	e this.		
				Effectiveness Low, 5 = High)		Importance - Low, 5 = High)	Tools		
	7a	Data coverage and overall penetration against targeted accounts (changes over time)		1 2 3 4 5		1 2 3 4 5			
	7b	Opportunity pipeline by account, location within account, tier, territory (including appropriate cross-tabs)		1 2 3 4 5		1 2 3 4 5	CDM		
<b>S</b>	7c	Campaign and source-level marketing attribution		1 2 3 4 5		1 2 3 4 5	CRM Marketing Automation		
	7d	Opportunity tied-to-account velocity reporting		1 2 3 4 5		1 2 3 4 5			
	7e	Contact engagement scoring from MA tracked behaviors		1 2 3 4 5		1 2 3 4 5			
	7f	Lead pipeline by account, location within account, territory (including appropriate cross-tabs)		1 2 3 4 5		1 2 3 4 5			
	7g	Lead tied to account velocity reporting		1 2 3 4 5		1 2 3 4 5	CRM Marketing Automation		
T	7h	Opportunity & Lead pipeline by custom object "Buying Group" to account (including appropriate cross-tabs)		1 2 3 4 5		1 2 3 4 5	Predictive Analytics		
	7i	Account engagement scoring		1 2 3 4 5		1 2 3 4 5	ABM Data Management & Measurement		
	<b>7</b> j	Multi-touch marketing attribution		1 2 3 4 5		1 2 3 4 5			
\Z:	7k	Deep content engagement reports (e.g., individual and account video engagement)		1 2 3 4 5		1 2 3 4 5	CRM  Marketing Automation  Predictive Analytics  ABM Data Management & Measurement  Specialized Content Delivery & Tracking		

